

Aligning Your CMDB to the CSDM Framework to Support Your Portfolio of IT Services

September 2024



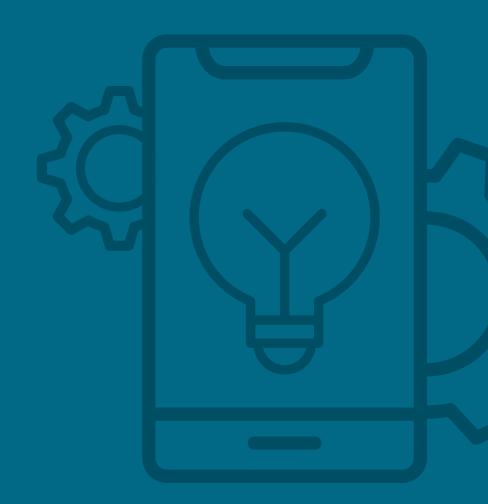
Agenda

- Intro to Cask
- Introduction to the CMDB Common
 Services Data Model What is it and why does it matter?
- USC Case Study: Identifying, defining & presenting high value services
- Managing your IT Services & tracking your overall quality of Service Delivery
- Governing your Services lifecycle from design to retire





Introduction to Cask



Introductions



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Crafting exceptional experiences to make the difficult easy for clients



Years ServiceNow Partner



Product Line Achievements



Certifications & Accreditations



Leading ServiceNow
Partner





Offerings Built with ServiceNow



Cask is the only pure play ServiceNow partner with dedicated, fully certified practices across the platform.



IT SERVICE MANAGEMENT



IT OPERATIONS MANAGEMENT



IT ASSET
MANAGEMENT



STRATEGIC PORTFOLIO MANAGEMENT



EMPLOYEE WORKFLOW



CUSTOMER WORKFLOW



SECURITY & RISK



APP ENGINE



STRATEGY

Strategic Roadmapping

Advisory Consulting

Platform Strategy & Governance

Demand Management

TRANSFORMATION

App Modernization

UX & UI Design

Product Management

Org Change Management

Testing & Quality Engineering

Program & Project Management

Agile Transformation w/SAFe

IMPLEMENTATION & APP DEVELOPMENT

Product Implementation

Platform Engineering

Data Management & Integrations

App Development

OPERATIONS & ENHANCEMENT

Continuous Cloud Innovation

Platform Architecture & Engineering

Functional Process Execution

Cask Reserve



Join the Conversation: **Using Zoom**

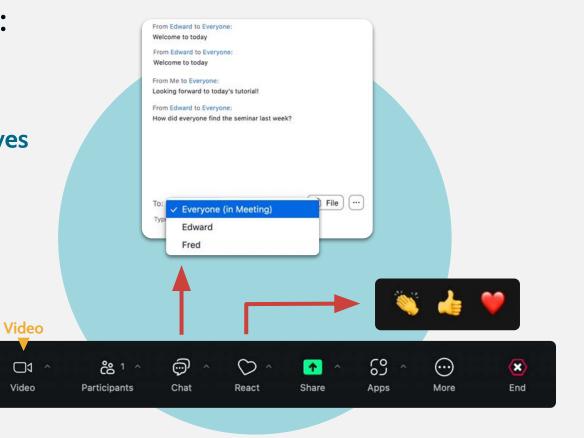
Turn on Video – Let's get interactive and enjoy ourselves

Unmute

Audio

Video

- **Unmute**: Click the microphone icon to unmute and participate
- **Chat**: Message everyone or just one person
- Get Help: Use Chat





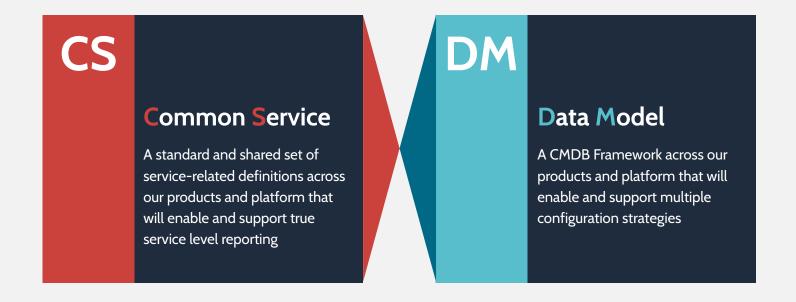


What is it and why does it matter?

Introduction to the CMDB Common Services Data Model (CSDM)



What is the Common Service Data Model (CSDM)





CSDM high level use cases

Design



- Understand Cls related to an application and business capabilities to identify redundancies, monitor costs and make better investment decisions around roadmap
- Support investment decisions by identifying all end of life software for a business application
- Identify the number of at-risk applications supporting critical services [which need to undergo application assessment) •
- Determine where to design security controls for applications and technology sharing sensitive data (PII, PCI DSS, HIPAA)

Consume



- Understand services, ownership, cost, scope of what is offered and request access to the services
- Report on aggregated Service performance for a Service Portfolio
- View the Service dependencies on underlying technology and technology services
- Be aware of upcoming impacts and changes on supporting technology

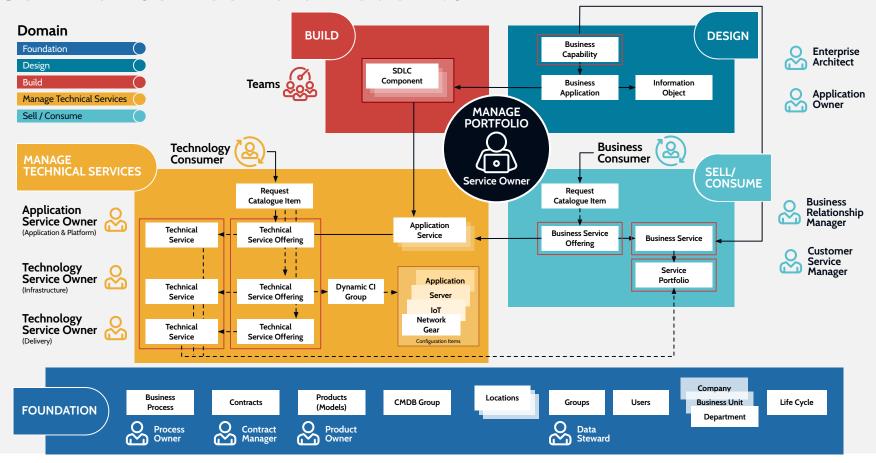
Manage



- Understand services, service offerings, service support and all relationships to underlying Cls
- Determine the impact of an incident or change, the causal Cls, who the consumers are
- Manage service commitments, and monitor/report the availability of a technical service
- Roll up alerts for technology components to have insight into events for critical Technical Services (including security vulnerabilities)
- Understand the costs to run technical services



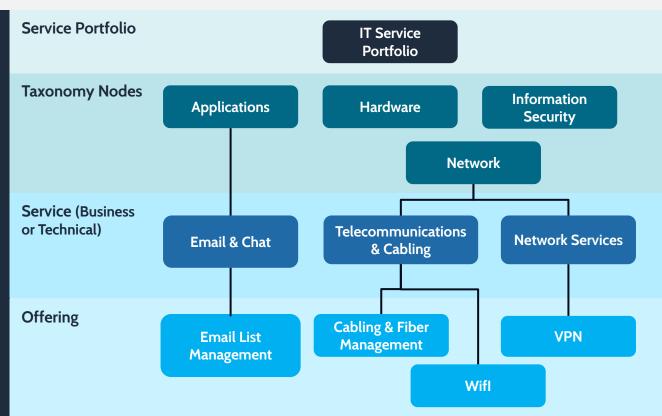
Common Service Data Model 4.0





What is Service Portfolio Management?

- The ability to define multiple IT Service portfolios, each with its own unique taxonomy structure
- The ability to associate Services and Service Offerings with specific portfolios
- Expanded service and service offering data





What is the Value?

Understand Services, their makeup and accountabilities



Identify insights from operational activities related to Services



Prioritize critical events based on service-related information



Understand Service Health (Availability, CSAT, Performance, Vulnerabilities, IPC stats)



Informed decision making



What are some common challenges?

Not knowing where to start

The org may need to do this, but are often not staffed with skill set to complete service definition

Services don't roll up perfectly to how most organizations are aligned (cost centers, functions, or departments typically)

Many people may not understand the difference between service portfolio and service catalog

There may not be a clear path within their organization to 'insert' a service portfolio

There may not be a methodology or have conflicting frameworks

May not be able to justify the importance of the service portfolio

8 Analysis paralysis

Now let's discuss the USC ITS Journey for Defining your Services and Service Offerings





CASE STUDY

USC Service Portfolio Journey



Identifying, defining & presenting high value services



USC is a constellation of schools, centers and institutes located in southern California where some of the brightest minds are leading the way to the future of education.

We wanted to logically organize enterprise services offered by our central IT organization, Information Technology Services (ITS), so we are able to:

- Clearly share the services we offer with our customers.
- Assess the overall quality of service delivery.
- Identify the most pertinent areas for improvement.
- Govern Service Lifecycles to include a pipeline of new offerings and retire low value services to focus in high value services.

Defining Services for your users



Key Productivity Indicators and Critical Success Factors of Service Delivery

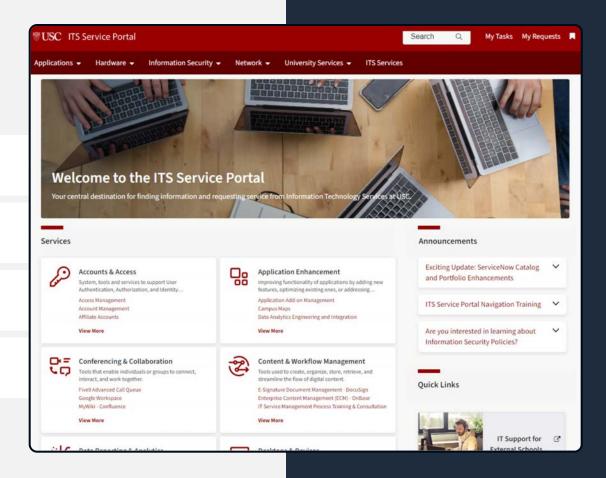
Better understanding of dependencies between offerings across the organization



Service Portal

Understand ► Order ► Fulfill

- Centralize service and ordering information in one portal.
- Services named and conveyed from the customer point of view.
- Easily identify and select the services you need.
- Create multiple paths for different types of users.

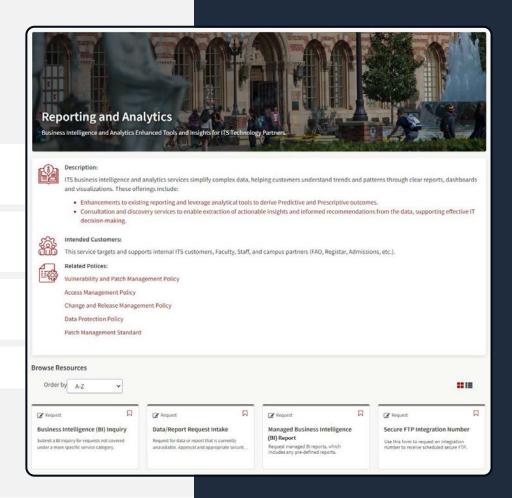




Service Offering

Manage ► Monitor ► Maintain

- Offerings linked to Service Catalog for customers to request and ITS to fulfill.
- Share the information customers want to know.
- Empower service owners to maintain service information.
- Audit annually.

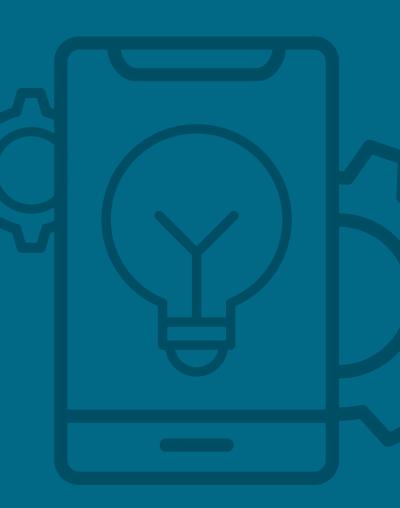






SERVICE PORTFOLIO MANAGEMENT

Managing your IT Services
& tracking your overall
quality of Service Delivery



Service Portfolio Management

Why use Service Portfolio Management?

- Develop a pipeline of services and service improvements that aligns with business goals
- Prevent service duplication overlap and conflicts
- Ensure service definition compliance, consistency, and accuracy
- Enable planning, validation, and release of new and improved services
- Publish Offerings for consumption
- Generate service performance reports and dashboards
- Expose vendor contributions and impact on service performance
- Identify and retire low-value services so resources can be redeployed





Key Concepts

Service Portfolio

Used to manage like-items together for the business. These may be grouped by objective, capabilities, organization, or geography (e.g., ERP, Financial management, Technology and even different IT portfolios by IT organization)

Taxonomy Tiers/Nodes

Taxonomy nodes represent all the available organizational branches for the Portfolio

CSDM

A ServiceNow framework for CMDB data modeling using out of the box CMDB core tables for service modeling through recommended mappings based on specific domain areas: Design, Management, Sell/Consume.

Business Service

A service type that is published to business users, and it typically underpins one or more business capabilities.

Technical Service

A service type, technical in nature, that is published to service owners and typically underpins one or more business or application services.

Application Service

Logical representation of a deployed application stack. These are REAL Cl's in your CMDB created if using Service Mapping Discovery or created manually and related to your hosting infrastructure

Service Offering

The way in which goods and services are packaged to meet a specified commitment to a consumer or a level of services offered.

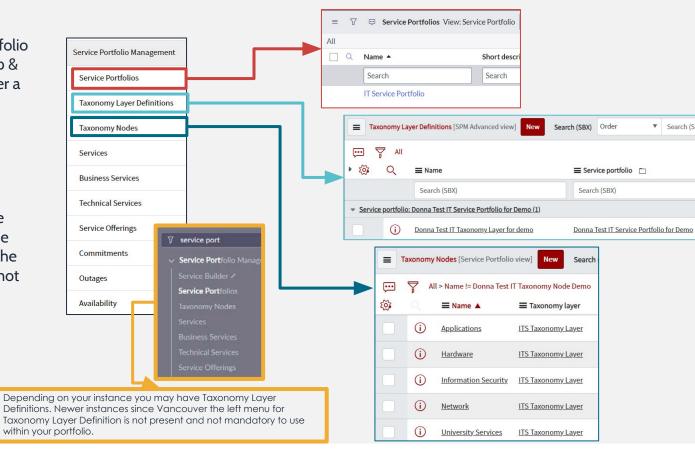
Business Application

Logical representation of software and infrastructure that provides business functionality and/or generating revenue. While included in CSDM, these align to APM Portfolio and are not used as Cl's.



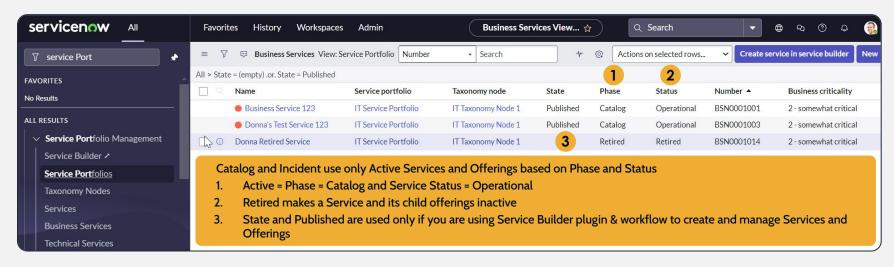
Navigating the Service Portfolio in ServiceNow

- These are the Service Portfolio Tables used solely to group & organize the Services under a Parent Portfolio
 - Service Portfolio
 - o Taxonomy Layer*
 - o Taxonomy Nodes
- Most reporting and Service
 Dashboards are done at the
 Service Portfolio Level or the
 Service or Offering Level, not
 Taxonomy Node or Layer





Business Services and/or Technical Services



- The Business services and/or Technical services are the parent services for the service offerings
- · All services get a unique BSN number when created
- Personalize your Business Services List and add Number, Name, Phase, Status (service status), Service Classification, Support Group, Owned by, Taxonomy Node and Service Portfolio
- Service Class is key > IT Business Services offered to en users, IT Services offered to other IT Service Owners may be Technical Services
- It is important to assign a Business Service Owner (user) and Support Groups and/or Managed by Groups at the service level.





Creating / Managing Services & Offerings



Defining Offerings



NAME & DESCRIBE

The CI name and a high level and detailed description of the service/product being offered.



CUSTOMERS

Clarifies entitlements; who can have the service.



OWNERSHIP & RACI

Names the service owner, business owner & technical owner. This helps with accountability and escalation.



BUSINESS OBJECTIVES

What problem are we solving with this service/product? What is it achieving for the business?



SUPPORT & CHANGE WINDOWS

Clarifying the support models, escalation models and where a particular offering might have differences. Also, when changes are made.



POLICIES

If policy driven, link to the related policies.



TRAINING

Options for training and shared knowledge are made available and accessible.



COSTING AND FUNDING

Is there a cost, what is it and which budget does it come from.



RFI ATED SERVICES

Identify the services or processes required to get a service, for example, Single Sign On, security architecture approval, etc.



PRODUCT LIFECYCLE

Is this a pilot and will this service be invested in to ensure maturation, support and sustainability?



SERVICE CATALOG

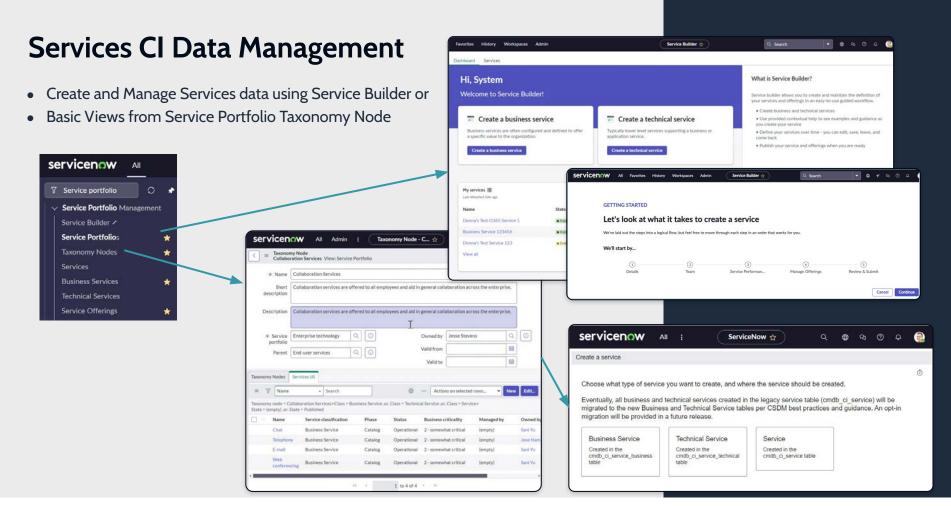
Catalog items to request the service and related services and target turnaround times to deliver or respond to issues.



CONTRACTS

What are the contract details? Is there an MSA, when and what is needed for renewals, etc.





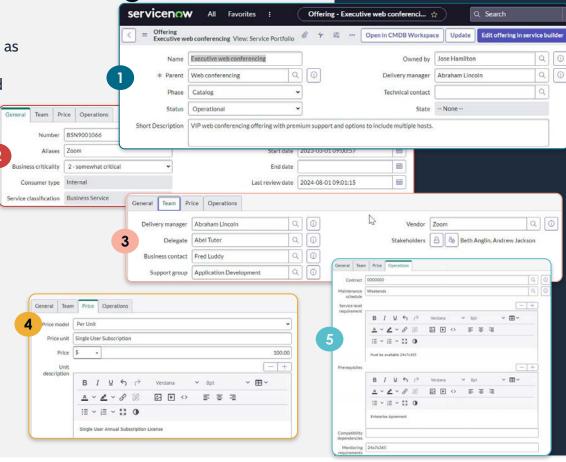


Service Offerings - Data Management

Offerings are the most critical service record as these are used with ITSM Processes such as Service Catalog. Offerings may also be used with Incident, Problem and Change Management

 Name the Offering from the point of view of your service consumers and manage the Offerings lifecycle using phase and status

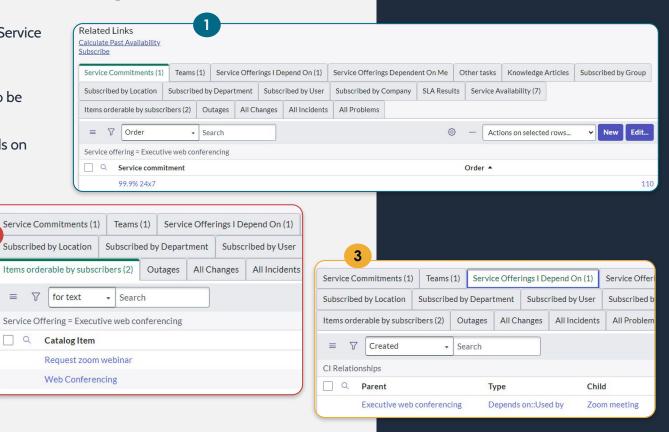
- 2. Identify Consumer types
- Identify Team for Delivery and Support group for assignment rules and catalog workflows
- 4. Set offering price and unit descriptions if costs are associated with delivery.
- 5. Operations to identify contracts and any delivery service levels agreements (SLAs)





Offerings - Service Delivery

- Offering Service Commitments and Service Availability
- 2. Service Catalog "Items orderable by subscribers" that allow this offering to be requested by consumers.
- 3. Other Offerings this Offering depends on



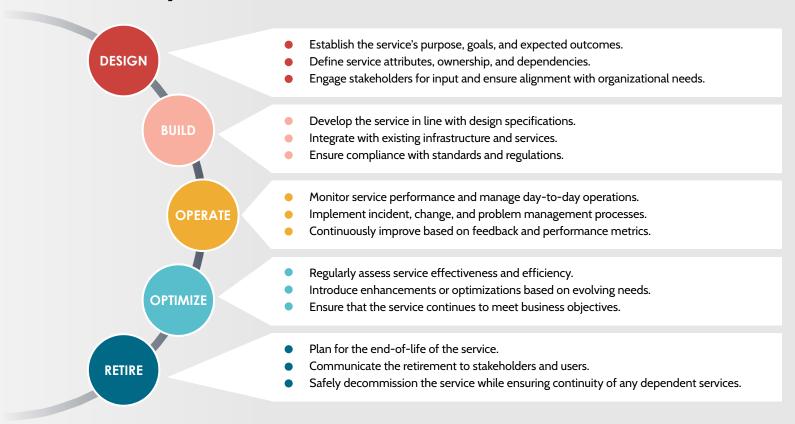




Governing your Services lifecycle from design to retire



Services Lifecycle





Governing your Services

Governance Framework:

- **Service Ownership:** Assign clear roles and esponsibilities for each phase of the lifecycle.
- Policies and Compliance: Implement policies to ensure consistency, compliance, and risk management across the lifecycle.
- Review and Audit: Regularly review service performance and governance practices to identify areas for improvement.

Tools and Metrics for Effective Governance:

- Service Portfolio Management (SPM): Use SPM tools to track services across their lifecycle, ensuring alignment with strategic goals.
- ► Key Performance Indicators (KPIs): Establish KPIs to monitor service health, user satisfaction, and financial performance.
- Automated Workflows: Leverage automation to streamline governance processes and ensure consistent application of policies.



Questions?





Summary



Getting Started Is Easy!

Cask meets you where your CMDB is today

Need a quick CMDB assessment and rapid remediation?



Need help managing your CMDB on an ongoing basis?



Need to implement or overhaul ITOM including your CMDB?





C M D B ESSENTIALS



LOOK FOR INSTALLMENT FOUR & FIVE COMING OCT + NOV



Tell us what CMDB topics you want to learn more about!

Look for a survey following this session!





Thank you!

Questions?

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